

COMMITTEE OF THE WHOLE
FEBRUARY 13, 2018
BUDGET WORKSHOP - REVIEW

DISTRICT OF SQUAMISH
2018 - 2022 FINANCIAL PLAN
OPERATING FUNDS SUMMARY

	2017	2018	2019	2020	2021	2022
Revenue						
Taxation						
Property Tax	(26,032,690)	(27,641,772)	(30,349,305)	(32,604,557)	(32,962,579)	(33,987,184)
Special Assessments	(139,791)	(89,303)	(91,536)	(95,700)	(97,614)	(99,567)
Parcel Taxes	(508,225)	(593,545)	(605,416)	(617,524)	(629,875)	(642,472)
Grants in Lieu	(1,027,943)	(1,003,731)	(1,023,806)	(1,044,282)	(1,065,167)	(1,086,471)
Sale of Services	(14,278,184)	(15,412,757)	(15,864,373)	(16,330,446)	(16,825,045)	(17,149,866)
Grants *	(1,853,298)	(1,674,461)	(1,497,961)	(1,497,961)	(1,497,961)	(1,497,961)
Other Revenue	(3,052,684)	(3,085,370)	(3,163,332)	(3,084,124)	(3,226,979)	(3,207,107)
Investment Revenue	(855,854)	(773,460)	(877,449)	(1,017,357)	(1,133,385)	(1,304,528)
	(47,748,669)	(50,274,400)	(53,473,178)	(56,291,952)	(57,438,605)	(58,975,156)
Expense						
General Fund						
General Government	7,720,581	7,739,298	8,019,252	8,040,589	8,147,738	8,298,340
Protective Services	9,091,314	9,280,587	9,427,487	9,746,753	10,112,057	10,489,583
Transportation & Transit	4,759,410	5,446,096	5,340,667	5,575,565	5,673,841	5,784,283
Economic and Community Development	2,316,267	2,607,377	2,129,567	2,291,238	2,348,744	2,392,099
Recreation, Parks and Trails	4,345,578	4,471,381	4,389,557	4,601,742	4,715,671	4,806,378
Public Health - Cemetery	82,192	72,542	113,993	75,472	76,981	78,520
Total Operating	28,315,342	29,617,282	29,420,522	30,331,359	31,075,032	31,849,203
Fiscal Services	127,457	122,677	165,860	162,404	141,813	119,445
Debt Service - Interest	877,852	863,645	1,035,842	1,203,911	1,330,133	1,445,573
Amortization	4,308,479	4,200,511	4,611,368	4,940,711	5,128,400	5,211,264
	33,629,130	34,804,115	35,233,592	36,638,385	37,675,378	38,625,485
Solid Waste Utility						
Operating	3,350,350	3,076,890	3,042,975	3,126,834	3,165,911	3,252,229
Fiscal Services	25,000	64,890	64,157	49,169	45,325	25,000
Debt Service - Interest	16,709	85,769	147,930	189,774	224,962	224,962
Amortization	-	-	282,617	746,117	964,117	1,193,117
	3,392,059	3,227,549	3,537,678	4,111,894	4,400,315	4,695,308
Water Utility						
Operating	2,219,099	2,304,556	2,319,871	2,366,195	2,413,445	2,461,640
Fiscal Services	34,756	25,000	42,886	26,626	42,886	42,886
Debt Service - Interest	230,174	230,399	265,501	257,405	281,219	314,136
Amortization	887,242	880,294	1,015,795	1,055,556	1,142,433	1,206,410
	3,371,271	3,440,249	3,644,054	3,705,782	3,879,983	4,025,072
Sewer Utility						
Operating	2,900,175	3,056,793	2,998,824	3,058,730	3,119,834	3,182,160
Fiscal Services	52,633	52,631	50,000	50,000	50,000	50,000
Debt Service - Interest	205,284	207,116	168,441	162,489	162,489	161,458
Amortization	869,653	864,467	923,694	958,142	955,801	950,950
	4,027,745	4,181,006	4,140,959	4,229,360	4,288,124	4,344,568
Total Expenses	44,420,205	45,652,920	46,556,283	48,685,421	50,243,799	51,690,434
	(3,328,464)	(4,621,480)	(6,916,895)	(7,606,531)	(7,194,806)	(7,284,722)
Net (Surplus)/ Deficit						
Adjustments To Balanced Budget						
Remove Amortization	(6,065,374)	(5,945,271)	(6,833,474)	(7,700,526)	(8,190,752)	(8,561,741)
Borrowing		-	-	-	-	-
Debt Service - Principal Reduction	2,431,123	2,657,253	3,203,734	3,765,811	4,216,157	4,569,574
	(3,634,251)	(3,288,018)	(3,629,741)	(3,934,715)	(3,974,595)	(3,992,167)
Transfers to / from Surplus & Provisions						
Transfers to Surplus and Provisions	291,493	361,238	216,702	377,275	382,960	388,759
Transfers from Surplus and Provisions	(3,847,285)	(5,019,245)	(12,000)	-	-	-
	(3,555,792)	(4,658,007)	204,702	377,275	382,960	388,759
Transfers to / from Reserves						
Transfers to Reserves	2,898,551	4,941,981	2,945,672	4,920,451	4,347,589	6,454,131
Transfers from Reserves	(170,000)	(60,769)	(153,258)	(26,000)	(124,028)	(26,000)
	2,728,551	4,881,212	2,792,414	4,894,451	4,223,561	6,428,131
Transfers To/From Other Funds	7,789,956	7,686,294	7,549,520	6,269,520	6,562,880	4,460,000
	3,328,464	4,621,480	6,916,895	7,606,531	7,194,806	7,284,722
Total Adjustments to Balanced Budget						
Budget (Surplus) / Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
2018 CAPITAL PLAN - DETAILED UPDATES

	Total Funding Sources	Taxation & Utility Fees	Acc. Surplus & Prov.	Borrowing	DCC	Other
2018 Proposed Capital Plan - Jan 30, 2018	30,617,018	4,761,553	1,880,376	9,587,888	8,087,779	6,299,422
CFWD						
TANTALUS FIREHALL SEISMIC UPGRADE	1,380,732			1,380,732		
TANTALUS FIREHALL ROOF - APPARATUS BAY	160,000			160,000		
TANTALUS FIREHALL OVERHEAD DOOR REPLACEMENT	60,000			60,000		
RESOLUTION WAY COMPOUND (CFWD)	20,000		20,000			
ARISTOTLE DRIVE - STREETLIGHT WIRING & PAVING	91,300					91,300
TANTALUS ROAD BIKE LANE (CFWD)	26,379					26,379
FENCING REPLACEMENT AT WORKSYARD (CFWD)	10,000		10,000			
FLEET REPLACEMENT - ADDITIONAL EMERGENCY BACKUP GENERATOR (CFWD)	75,550		75,550			
SENIOR CENTRE SECURITY GATES	6,950		6,950			
DCC W15 - New Reservoir	-				117,810	(117,810)
WWTP ODOUR MONITORING SYSTEM	16,665		16,665			
DCC S2 WWTP OLDER BIOREACTOR UPGRADE	165,000		60,456		104,544	
SEWER MAIN RIGHT OF WAY	17,980		17,980			
GENERATOR UNIT 9377 699 VOLT - CFWD 2015	5,056		5,056			
Sewer Lift Station Reconstruction - Buckley Lift Station	118,500		118,500			
Well Protection Implementation	-		50,000			(50,000)
Wastewater Treatment Plan Electrical/SCADA Upgrades	(175,000)		(175,000)			
Wastewater Treatment Plant Upgrade Bar Screens	561,225		561,225			
DCC Project - S8 & S-10 - Chiefview and Tantalus Rd sewer upgrade	(50,705)		(507)		(50,198)	
SODC - DCC - W16 - Peninsula Watermain Connection - Galbraith Avenue	-	(1,521)	1,521			
SODC DCC - W19 Peninsula Road B Watermain	87,819	(3,400)	4,278		86,941	
SODC DCC S22 Vancouver Street Collector	453,460	(14,800)	19,335		448,925	
Workstation Upgrade	4,000		4,000			
Annual Road Reconstruction	105,000		105,000			
Active Transportation	200,000		200,000			
Transit Stop improvement	15,600		15,600			
Fire Hydrant	4,755		4,755			
RCMP exterior camera upgrade	10,000		10,000			
#7 Water Meters	(348,600)					(348,600)
TTP	197,171			197,171		
Brennan Park arena motor control centre upgrades (arena slab carryover)	(1,820)		(1,820)			
Firehall Valleycliffe - final seismic upgrades to hose tower	(90,000)		(90,000)			
TOTAL CFWD	3,127,017	(19,721)	1,131,364	1,706,083	708,022	(398,731)
Other						
Flood protection Upgrade	-			(1,900,000)		1,900,000
Real Estate	2,000,000					2,000,000
WWTP Emergency Repairs	200,000					200,000
Sewer Rehab	-	(1,000,000)	1,000,000			
TOTAL - OTHER	2,200,000	(1,000,000)	1,000,000	(1,900,000)	-	4,100,000
2018 Proposed Capital Plan - Jan 30, 2018	35,944,035	3,741,832	4,011,740	9,393,971	8,795,801	10,000,691

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
SPECIAL PROJECTS - GENERAL FUND

2017 Tax base \$ 26,032,690

FUND	Ref	Section	Dept	FUNDING	SPECIAL PROJECTS	Total Cost	Other Funding			Net Effect on Taxation	FTE	NOTES	EFFECT ON TAXATION	
							Utility Fees	Acc. Surplus	Other				Running Total	% on 2017 Tax
GENERAL	1	Active Trans	Engineering	CFWD	Safe Routes to School (CFWD 2016 - In Progress)	\$ 16,000		\$ 16,000		\$ -			\$ -	
GENERAL	2	Dikes	Engineering	CFWD	Integrated Stormwater Management Plans	160,000			160,000	-			-	
GENERAL	3	Dikes	Engineering	CFWD	Squamish River Floodplain Quantitative Risk Assessment	130,000			130,000	-			-	
GENERAL	4	Econ & Comm Planning	Econ. Devel.	CFWD	Economic Development Contract Services	45,000		45,000		-			-	
GENERAL	5	Econ & Comm Planning	Engineering	CFWD	Greening Subdivision Bylaw	20,000		20,000		-			-	
GENERAL	6	Econ & Comm Planning	Econ. Devel.	CFWD	LNG Tax Agreement	32,800			32,800	-			-	
GENERAL	7	Econ & Comm Planning	Engineering	CFWD	Riparian Classification of Ditches	9,300		9,300		-			-	
GENERAL	8	Econ & Comm Planning	Planning	CFWD	Zoning Bylaw Rewrite - Green Building Program	46,412		46,412		-			-	
GENERAL	9	Gen Gvt	Real Estate	CFWD	Boundary Extension Project	40,000		40,000		-			-	
GENERAL	10	Gen Gvt	Finance	CFWD	Financial System Improvement	5,000		5,000		-			-	
GENERAL	11	Gen Gvt	CAO	CFWD	First Nations Reconciliation Training	9,000		9,000		-			-	
GENERAL	12	Gen Gvt	Real Estate	CFWD	Sponsored Crown Grant Survey (CFWD 2015)	26,000		26,000		-			-	
GENERAL	13	Gen Gvt	CAO	CFWD	Youth Project (Canada 150 Grant)	1,500		1,500		-			-	
GENERAL	14	Prot Serv	Fire Services	CFWD	Community Wildfire Protection Plan	10,000		10,000		-			-	
GENERAL	15	Rec & Parks	Recreation	CFWD	Recreation Services Volunteer Program Development	10,000		10,000		-			-	
GENERAL	16	Rec & Parks	Film & Events	CFWD	Sponsorship and Community Partnership Policy	10,000		10,000		-			-	
GENERAL	17	Rec & Parks	Engineering	CFWD	Squamish Estuary Management Plan Update	18,000		18,000		-			-	
GENERAL	18	Airport	Real Estate	OTHER	Airport Runway pre-project engineering	5,000			5,000	-			-	
GENERAL	19	Gen Gvt	Emer. Mgmt	GRANT	DOS and SN Mass Care Planning & Training Program	25,000			25,000	-			-	
GENERAL	20	Prot Serv	Emer. Mgmt	OTHER	2018 Sea to Sky Corridor Multi-Modal Evacuation Transportation Plan (Business Case)	100,000		15,000	85,000	-			-	
GENERAL	21	Econ & Comm Planning	Econ. Devel.	CFWD/GRAN	PRBC - RURAL DEVELOPMENT	141,500			116,500	25,000			25,000	0.10%
GENERAL	22	Econ & Comm Planning	Engineering	CFWD/TAX	Downtown Entrance Study (CFWD-WIP)	100,000		38,615	22,770	38,615			63,615	0.15%
GENERAL	23	Econ & Comm Planning	Engineering	CFWD/TAX	Parking Strategy Implementation	50,000		25,000		25,000			88,615	0.10%
GENERAL	24	Gen Gvt	Real Estate	OTHER	Property Acquisition/Disposition Program	1,950				1,950	1.0		90,565	0.01%
GENERAL	26	Dikes	Operations	TAX	Dike Vegetation Management	35,000				35,000			125,565	0.13%
GENERAL	27	Econ & Comm Planning	Planning	TAX	Planning Personnel	100,385			119,453	(19,068)	1.0		106,497	-0.07%
GENERAL	28	Gen Gvt	Facilities	TAX	Adventure Centre Washroom Counter	14,000				14,000			120,497	0.05%
GENERAL	29	Gen Gvt	Facilities	TAX	Arts Council Building Repairs	7,500				7,500			127,997	0.03%
GENERAL	30	Gen Gvt	Facilities	TAX	Library - New Carpet	12,000				12,000			139,997	0.05%
GENERAL	31	Prot Serv	Facilities	TAX	RCMP Exterior Wall Repairs	5,000				5,000			144,997	0.02%
GENERAL	32	Rec & Parks	Facilities	TAX	BP emergency exit stair repairs	20,000				20,000			164,997	0.08%
GENERAL	33	Rec & Parks	Recreation	TAX	BP Planning - Community Engagement	50,000				50,000			214,997	0.19%
GENERAL	34	Rec & Parks	Facilities	TAX	BP Recreation Centre Flooring Repairs	31,000				31,000			245,997	0.12%
GENERAL	35	Gen Gvt	Engineering	TAX	Asset Management Plan Update	75,000				75,000			320,997	0.29%
GENERAL	36	Rec & Parks	Facilities	TAX	BP Rec Centre Exterior Painting	40,000				40,000			360,997	0.15%
GENERAL	37	Rec & Parks	IT	TAX	New Public Wi-Fi Service for Brennan Park	8,000				8,000			368,997	0.03%
GENERAL	38	Gen Gvt	Facilities	TAX	Dog pound - exterior repairs and painting	15,000				15,000			383,997	0.06%
GENERAL	39	Rec & Parks	Parks	TAX	Bear Proof Garbage Bins	22,800				22,800			406,797	0.09%
GENERAL	40	Gen Gvt	Library	TAX	Expansion of work/study space for library patrons	12,000				12,000			418,797	0.05%
GENERAL	NEW	Gen Gvt	Facilities	TAX	Arena Repairs - Worksafe BC	15,000				15,000		NEW - Jan 8/18	433,797	0.06%
GENERAL	NEW	Gen Gvt	Film & Events	TAX	Public Art Reserve - Increase to 1% of 2018 Capital Growth	12,000				12,000		NEW - Jan 8/18	445,797	0.05%
GENERAL	NEW	Gen Gvt	Film & Events	TAX	Arts Council Partnership	45,000				45,000		NEW - Jan 8/18	490,797	0.17%
GENERAL	NEW	Gen Gvt	Planning	TAX	Agricultural Plan - Contingent to SLRD contribution	15,000				15,000		NEW - Jan 8/18	505,797	0.06%
GENERAL	NEW	Gen Gvt	Econ. Devel.	TAX	Smart Cities Challenge	50,000		50,000		-		NEW - Feb 1/18	505,797	0.00%
GENERAL	NEW	Gen Gvt	Fire Services	OTHER	FireSmart Planning & Activities	10,000			10,000	-		NEW - Feb 1/18	505,797	0.00%
GENERAL	NEW	Gen Gvt	Emer. Mgmt	OTHER	Community Emergency Preparedness - EOC Stream	25,000			25,000	-		NEW - Feb 1/18	505,797	0.00%
GENERAL	NEW	Gen Gvt	Library	TAX	Provision	10,000				10,000		Feb 1/18 - Council Jan 16 Meeting	515,797	0.04%
UTILITIES	4	Sewer	Sewer	FEES	Major Tools Replacement	12,000	12,000			-			-	
UTILITIES	5	Sewer	Sewer	CFWD	WWTP Condition Assessment (CFWD)	40,000		40,000		-			-	
UTILITIES	6	Sewer	Sewer	CFWD	WWTP Building Envelope Inspection & Repairs (CFWD)	68,000		68,000		-			-	
UTILITIES	7	Solid Waste	Solid Waste	FEES	Landfill Leachate treatment facility pre-design	10,000	10,000			-			-	
UTILITIES	8	Solid Waste	Solid Waste	FEES	Horizontal Landfill Expansion Pre-Design	25,000	25,000			-			-	
UTILITIES	9	Solid Waste	Solid Waste	CFWD	Solid Waste Bylaw Update - Outreach and Engagement	35,581		17,785	17,796	-			-	
UTILITIES	1	Water	Water	FEES	Small tools (Hot tap, trash pump & small generator)	8,000	8,000			-			-	
UTILITIES	2	Water	Water	FEES	Power House Springs Powerline Easement Clearing	20,000	20,000			-			-	
UTILITIES	3	Water	Water	CFWD	Water Bylaw Rewrite (CFWD)	15,000		15,000		-			-	

1.98%

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
SPECIAL PROJECTS - 2019 to 2022

2017 Tax base \$ 26,032,690

Ref	Year	Section	Dept	SPECIAL PROJECTS	Total Cost	Other Funding			Net Effect on Taxation				NOTES	EFFECT ON TAXATION	
						Utility Fees	Acc. Surplus	Other		Balancing	Surplus GL	FTE		Running Total	% on 2017 Tax
See 24	2019	Gen Gvt	Real Estate	Property Acquisition/Disposition Program	84,000				84,000	84,000		1.0	Delayed to 2019	\$ 84,000	0.32%
See 31	2019	Prot Serv	Facilities	RCMP Exterior Wall Repairs	40,000				40,000	40,000				124,000	0.15%
25	2019	Cemetery	Parks	Cemetery Master Plan	40,000				40,000	40,000				164,000	0.15%
41	2019	Econ & Comm Planning	Planning	Building Permit Plans Digitization	15,000				15,000	15,000				179,000	0.06%
42	2019	Econ & Comm Planning	Engineering	Digitization of Engineering Plans	10,000				10,000	10,000				189,000	0.04%
43	2019	Gen Gvt	Real Estate	Crown Water Lease	175,250				175,250	175,250				364,250	0.67%
44	2019	Dikes	Engineering	Cheekeye Fan Debris Flow Mapping/Development Control Policy	150,000				150,000	150,000				514,250	0.58%
45	2019	Dikes	Parks	Irrigation Well Rehabilitation	15,000				15,000	15,000				529,250	0.06%
46	2019	Gen Gvt	Facilities	Senior Centre interior repairs	10,000				10,000	10,000				539,250	0.04%
47	2019	Rec & Parks	Parks	Campground Regulatory Sanitation Improvements	15,000				15,000	15,000				554,250	0.06%
48	2019	Gen Gvt	Operations	Public Works Lock Standardization Program	10,000				10,000					564,250	0.04%
49	2019	Gen Gvt	Real Estate	Airport: Geotechnical Analysis	50,000				50,000	50,000				614,250	0.19%
50	2019	Gen Gvt	Finance	District of Squamish Asset Valuation - Appraisal Services	18,000				18,000	18,000				632,250	0.07%
51	2019	Gen Gvt	Facilities	Library repair and repaint siding (CFWD 2017)	7,500		7,500		-	-				632,250	0.00%
52	2019	Gen Gvt	Engineering	Feasibility Study for Active Transportation FCM Funding	25,000			15,000	10,000	10,000				642,250	0.04%
N/A	2019	Econ & Comm Planning	Planning	Marine Strategy - phase 2	10,000				10,000					652,250	0.04%
N/A	2019	Econ & Comm Planning	Econ. Dev.	Contract Services	25,000				25,000					677,250	0.10%
N/A	2019	Prot Serv	Fire	Tantalus Firehall exterior painting	30,000				30,000					707,250	0.12%
N/A	2019	Prot Serv	Bylaw	Dog Pound Exterior Repairs	30,000				30,000					737,250	0.12%
N/A	2019	Gen Gvt	Communication	Envelope	10,000				10,000					747,250	0.04%
N/A	2020	Gen Gvt	Facilities	Brennan Park DDC	8,000				8,000	8,000		1.0			
N/A	2020	Gen Gvt	Facilities	Adventure Centre exterior staining	40,000				40,000	40,000		1.0			
N/A	2020	Gen Gvt	Facilities	RCMP upgrade security system	40,000				40,000	40,000		1.0			
N/A	2021	Gen Gvt	Facilities	Brennan Park Recreationary centre plumbing upgrades	100,000				100,000	100,000		1.0			

2.87%

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
CAPITAL PLAN

								Summary Of Funding Over The Five Year Plan								
Ref	Project	Total Cost	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other (Dev Front End)	DCC	Fund From Revenue	2018 Fund From Operating
General Government																
Real Estate																
13	Affordable Rental Housing Construction	500,000	300,000	200,000				-	-	-	-	500,000	-	-	-	
NEW	Property Acquisition	2,000,000	2,000,000					-	-	-	-	2,000,000	-	-	-	
NEW	2020 Airport Runway Rehabilitation	720,000			720,000			-	-	-	-	-	-	-	720,000	
								-	-	-	-	-	-	-	-	
Facilities																
1	CFWD Adventure Centre garbage bin enclosure	15,000	15,000	-				15,000	-	-	-	-	-	-	-	
54	2019 Garibaldi Meeting Room Window Replacement	48,000	-	48,000				-	-	-	-	-	-	-	48,000	
		3,283,000	2,315,000	248,000	720,000	-	-	15,000	-	-	-	2,500,000	-	-	768,000	-
Information Technology																
21	Annual Workstation Upgrades	270,000	39,000	40,000	45,000	50,000	50,000	4,000	-	-	-	-	-	-	220,000	35,000
34	Fibre Conduit Installations	100,000	100,000	-	-	-	-	100,000	-	-	-	-	-	-	-	-
3	Technology Transformation Program (Multi-year / Carry Forward)	2,975,000	1,147,171	595,000	-	-	-	-	-	-	1,742,171	-	-	-	-	-
53	2019 Thunderbird Radio Tower Replacement	150,000	-	150,000				-	-	-	-	-	-	-	150,000	
NEW	2020 Replacement of Public Internet Computers	20,000			20,000			-	-	-	-	-	-	-	20,000	
		3,515,000	1,286,171	785,000	65,000	50,000	50,000	104,000	-	-	1,742,171	-	-	-	390,000	35,000
Library																
63	2019 Library - new blinds	10,000	-	10,000				-	-	-	-	-	-	-	10,000	-
NEW	2021 Library roof and HVAC replacement	600,000				600,000		-	-	-	600,000	-	-	-	-	-
								-	-	-	-	-	-	-	-	-
		610,000	-	10,000	-	600,000	-	-	-	-	600,000	-	-	-	10,000	-
Total General Government																
		\$ 7,408,000	\$ 3,601,171	\$ 1,043,000	\$ 785,000	\$ 650,000	\$ 50,000	\$ 119,000	\$ -	\$ -	\$ 2,342,171	\$ 2,500,000	\$ -	\$ -	\$ 1,168,000	\$ 35,000
Protective Services																
Police Services Facilities																
29	RCMP Boilers and Storage tanks replacement	100,000	7,500	92,500	-	-	-	-	-	-	-	-	-	-	100,000	7,500
43	RCMP exterior camera upgrade	45,500	55,500	-	-	-	-	17,500	-	-	-	38,000	-	-	-	-
NEW	2020 RCMP Back up generator	100,000			100,000			-	-	-	-	-	-	-	100,000	
NEW	2022 RCMP Geothermal equipment replacement	60,000					60,000	-	-	-	-	-	-	-	60,000	
64	2019 RCMP HVAC replacement	180,000	-	45,000	45,000	45,000	45,000	-	-	-	-	-	-	-	180,000	
								-	-	-	-	-	-	-	-	-
		485,500	63,000	137,500	145,000	45,000		17,500	-	-	-	38,000	-	-	440,000	7,500
Fire Services Operations and Facilities																
5	Aerial apparatus scheduled replacement	1,200,000	1,200,000	-	-	-	-	-	-	500,000	-	700,000	-	-	-	
NEW	CFWD TANTALUS FIREHALL SEISMIC UPGRADE	2,000,000	1,380,732					-	-	1,380,732	-	-	-	-	-	
NEW	CFWD TANTALUS FIREHALL ROOF - APPARATUS BAY	160,000	160,000					-	160,000	-	-	-	-	-	-	
NEW	CFWD TANTALUS FIREHALL OVERHEAD DOOR REPLACEMENT	60,000	60,000					-	60,000	-	-	-	-	-	-	
55	2019 Fire Department Auto Extrication Equipment	100,000	-	50,000	50,000	-	-	-	-	-	-	-	-	-	100,000	
15	Fire Department Chevy 1500 Supercab 4x4 (V7022)	52,037	52,037	-	-	-	-	-	-	-	-	52,037	-	-	-	
28	Firehall Valleycliffe - final seismic upgrades to hose tower	410,000	280,000	-	-	-	-	-	-	224,000	56,000	-	-	-	-	
67	2019 SCBA Testing Equipment	18,000	-	18,000	-	-	-	-	-	-	-	-	-	-	18,000	

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
CAPITAL PLAN

								Summary Of Funding Over The Five Year Plan								
Ref	Project	Total Cost	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other (Dev Front End)	DCC	Fund From Revenue	2018 Fund From Operating
68	2019 Thermal Imaging Camera Roll Over	17,000	-	17,000	-	-	-	-	-	-	-	-	-	-	17,000	-
56	2019 Valleycliffe Fire Hall meeting room carpet replacement	8,000	-	8,000	-	-	-	-	-	-	-	-	-	-	8,000	-
49	Valleycliffe Fire Hall signage	8,000	8,000	-	-	-	-	-	-	-	8,000	-	-	-	-	-
NEW	2020 Valleycliffe replace overhead doors				30,000			-	-	-	-	-	-	-	30,000	-
NEW	2020 Tantalus Fire Hall roof and HVAC replacement	480,000			480,000			-	-	-	480,000	-	-	-	-	-
16	Wildland Interface Sprinkler Trailer	90,000	90,000	-	-	-	-	-	-	-	-	90,000	-	-	-	-
								-	220,000	2,104,732	544,000	842,037	-	-	173,000	-
Bylaw Enforcement & Facilities																
31	Bylaw Enforcement Vehicle Addition	41,370	41,370	-	-	-	-	41,370	-	-	-	-	-	-	-	-
NEW	CFWD RESOLUTION WAY COMPOUND (CFWD)	20,000	20,000					20,000	-	-	-	-	-	-	-	-
								61,370	-	-	-	-	-	-	-	-
Emergency Management																
4	Incident Command Van Replacement	40,000	40,000	-	-	-	-	-	-	-	-	40,000	-	-	-	-
								-	-	-	-	-	-	-	-	-
								40,000	-	-	-	40,000	-	-	-	-
								-	-	-	-	-	-	-	-	-
Total Protective Services		\$ 5,189,907	\$ 3,395,139	\$ 230,500	\$ 705,000	\$ 45,000	\$ 105,000	\$ 78,870	\$ 220,000	\$ 2,104,732	\$ 544,000	\$ 920,037	\$ -	\$ -	\$ 613,000	\$ 7,500
Transportation and Transit																
Flood Protection																
12	Flood Protection Upgrades	20,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	-	-	100,000	8,000,000	-	11,900,000	-	-	-
								-	-	-	-	-	-	-	-	-
								20,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	-	-	-
Roads and Paving																
23	Annual Road Reconstruction	6,005,000	1,105,000	1,100,000	1,200,000	1,300,000	1,300,000	105,000	-	-	-	-	-	-	5,900,000	1,000,000
47	Cleveland Intersection Traffic Light PLC Replacement	25,000	25,000	-	-	-	-	-	-	-	-	-	-	-	25,000	25,000
24	CN Rail Crossing Safety Improvements	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-	-	4,350,000	-	650,000	130,000
41	Streetlight LED Conversion Program	261,000	117,000	117,000	-	-	-	234,000	-	-	-	-	-	-	-	-
36	2019 DCC - R-15 - Garibaldi/Tantalus Signal	250,000	-	250,000				-	-	-	-	-	-	113,850	136,150	-
10	DCC - R-4 - Pioneer Way Extension	3,600,000	1,172,856	2,427,144				10,086	-	-	1,321,823	-	628,651	1,639,440	-	-
NEW	CFWD ARISTOTLE DRIVE - STREETLIGHT WIRING & PAVING	100,000	91,300					-	-	-	-	-	91,300	-	-	-
								-	-	-	-	-	-	-	-	-
								15,241,000	3,511,156	4,894,144	2,200,000	2,300,000	2,300,000	349,086	-	1,321,823
								-	-	-	1,321,823	-	5,069,951	1,753,290	6,711,150	1,155,000
Alternative Transportation & Transit																

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
CAPITAL PLAN

								Summary Of Funding Over The Five Year Plan								
Ref	Project	Total Cost	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other (Dev Front End)	DCC	Fund From Revenue	2018 Fund From Operating
22	Active Transportation Improvements	4,700,000	900,000	1,000,000	1,000,000	1,000,000	1,000,000	200,000	-	-	-	-	3,800,000	-	900,000	100,000
38	Transit Stop Infrastructure Improvements	375,000	90,600	75,000	75,000	75,000	75,000	15,600	-	-	-	-	-	-	375,000	75,000
NEW CFWD	TANTALUS ROAD BIKE LANE (CFWD)	26,379	26,379					-	-	-	-	-	26,379	-	-	
								-	-	-	-	-	-	-	-	
		5,101,379	1,016,979	1,075,000	1,075,000	1,075,000	1,075,000	215,600	-	-	-	-	3,826,379	-	1,275,000	175,000
Drainage																
18	3rd Avenue Pond Remediation	700,000	600,000	100,000	-	-		-	-	-	575,000	-	25,000	-	100,000	
25 ANNUA	Storm Sewer Inventory Collection, Condition Assessment and Flushing	500,000	100,000	100,000	100,000	100,000	100,000	-	-	-	-	-	-	-	500,000	100,000
69	2019 Skyline Place drainage repair	50,000		50,000	-	-		-	-	-	-	-	-	-	50,000	
								-	-	-	-	-	-	-	-	
		1,250,000	700,000	250,000	100,000	100,000	100,000	-	-	-	575,000	-	25,000	-	650,000	100,000
Public Works Facilities																
NEW CFWD	FENCING REPLACEMENT AT WORKSYARD (CFWD)	10,000	10,000					10,000	-	-	-	-	-	-	-	
								-	-	-	-	-	-	-	-	
								-	-	-	-	-	-	-	-	
		10,000	10,000	-	-	-	-	10,000	-	-	-	-	-	-	-	-
Fleet and Equipment																
19	Electrical Supervisor Vehicle	40,900	40,900	-	-	-	-	-	-	-	-	40,900	-	-	-	-
35	Fleet Replacement - 2500 HD Super Cab (V9422) with F250 Crew Cab	49,900	49,900	-	-	-	-	1,603	-	-	-	48,297	-	-	-	-
20	Fleet Replacement - 628D Mower (V9084)	32,000	32,000	-	-	-	-	-	-	-	-	32,000	-	-	-	-
37	Fleet Replacement Ford Ranger (V9416) with F350 and Service Body	52,622	52,622	-	-	-	-	24,230	-	-	-	28,392	-	-	-	-
62	2019 GPS System for Fleet	20,796		20,796	-	-	-	-	-	-	-	-	-	-	20,796	
NEW CFWD	FLEET REPLACEMENT - ADDITIONAL EMERGENCY BACKUP GENERATOR (CFWD)	75,550	75,550					75,550	-	-	-	-	-	-	-	
NEW 2019	9085 - RTV 1100 tractor			25,000				-	-	-	-	25,000	-	-	-	
NEW 2019	9423 - 2500 Super cab 4X4 P/U			37,000				-	-	-	-	37,000	-	-	-	
NEW 2019	9425 - CF 600 sign truck			80,000				-	-	-	-	80,000	-	-	-	
NEW 2019	9429 - 420E Backhoe			80,000				-	-	-	-	80,000	-	-	-	
NEW 2019	9430 - Ranger super cab 4X4 P/U			34,500				-	-	-	-	34,500	-	-	-	
NEW 2020	F9427 2 door Smart Car				17,000			-	-	-	-	17,000	-	-	-	
NEW 2020	F9428 - Prius hybrid 2 door				28,000			-	-	-	-	28,000	-	-	-	
NEW 2020	9435 - G3 4 door car				21,000			-	-	-	-	21,000	-	-	-	
NEW 2020	SEP #10 - F-150 super cab 4X4 P/U				34,500			-	-	-	-	34,500	-	-	-	
NEW 2021	9431 - F-550 regualr cab 4X4 service body					110,000		-	-	-	-	110,000	-	-	-	

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
CAPITAL PLAN

								Summary Of Funding Over The Five Year Plan								
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NEW 2022	9426 - M2 single axle dump						215,000	-	-	-	-	215,000	-	-	-	
NEW 2020	9419 - DD-14S Roller				50,000			-	-	-	-	50,000	-	-	-	
NEW 2021	F9433 - Ford Escape Hybrid					36,000		-	-	-	-	36,000	-	-	-	
NEW 2021	9086 - Ford F-350 4X4					36,000		-	-	-	-	36,000	-	-	-	
NEW 2021	F9434 - Ford Escape					26,000		-	-	-	-	26,000	-	-	-	
NEW 2021	V7032 - Chev Silverado (Chief 1)					27,000		-	-	-	-	27,000	-	-	-	
								-	-	-	-	-	-	-	-	
								-	-	-	-	-	-	-	-	
		271,768	250,972	277,296	150,500	235,000	215,000	101,383	-	-	-	1,006,589	-	-	20,796	-
Total Transportation and Transit		\$ 41,874,147	\$ 9,489,107	\$ 10,496,440	\$ 7,525,500	\$ 7,710,000	\$ 7,690,000	\$ 676,069	\$ -	\$ 100,000	\$ 9,896,823	\$ 1,006,589	\$ 20,821,330	\$ 1,753,290	\$ 8,656,946	\$ 1,430,000
Economic and Community Development																
11	Carbon Neutral Projects	100,000	20,000	20,000	20,000	20,000	20,000	-	-	-	-	100,000	-	-	-	
14	Public Art Committee Major Project	75,000	75,000	-	-	-	-	-	-	-	-	75,000	-	-	-	
42	Community Wayfinding Project	1,275,000	175,000	250,000	250,000	275,000	-	175,000	-	-	-	-	-	-	775,000	-
								-	-	-	-	-	-	-	-	
								-	-	-	-	-	-	-	-	
Total Economic and Community Development		\$ 1,450,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 295,000	\$ 20,000	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 775,000	\$ -
Recreation, Parks and Culture																
Recreation Facilities & Equipment																
27	Brennan Park arena accessibility improvements	10,000	10,000	-	-	-	-	10,000	-	-	-	-	-	-	-	-
7	Brennan Park arena back up generator replacement	115,000	115,000	-	-	-	-	-	115,000	-	-	-	-	-	-	-
50	Brennan Park arena bleacher heaters	44,000	44,000	-	-	-	-	44,000	-	-	-	-	-	-	-	-
8	Brennan Park arena motor control centre upgrades (arena slab carryover)	75,000	73,180	-	-	-	-	-	-	73,180	-	-	-	-	-	-
60	2019 Brennan Park Paving	1,000,000	-	500,000	500,000	-	-	-	-	-	1,000,000	-	-	-	-	-
26	Brennan Park Rec Centre Electrical Switch Gear Replacement	115,000	115,000	-	-	-	-	-	-	-	-	-	-	-	115,000	115,000
61	2019 Brennan Park Rec Centre Roof and HVAC Replacement	890,000	-	890,000	-	-	-	-	-	-	890,000	-	-	-	-	-
51	Brennan Park Rec Centre Store Front Door Replacement	75,000	25,000	50,000	-	-	-	-	-	-	-	-	-	-	75,000	25,000
NEW CFWD	SENIOR CENTRE SECURITY GATES	7,000	6,950					6,950	-	-	-	-	-	-	-	-
NEW 2020	Brennan Park Arena new de humidifiers	110,000			110,000			-	-	-	-	-	-	-	110,000	-
NEW 2020	Brennan Park Arena exhaust fans	42,000			42,000			-	-	-	-	-	-	-	42,000	-
NEW 2021	Brennan Park Maintenance	500,000				500,000		-	-	-	-	-	-	-	500,000	-
NEW 2022	Brennan Park Arena walls and ceiling insulation replacement	120,000					120,000	-	-	-	-	-	-	-	120,000	-
NEW 2022	BP arena compresor and motors	350,000					350,000	-	-	-	-	-	-	-	350,000	-
30	Wheel Chair Lift - Recreation Van	36,250	35,000					35,000	-	-	-	-	-	-	-	-
		3,489,250	424,130	1,440,000	652,000	500,000	470,000	95,950	115,000	73,180	1,890,000	-	-	-	1,312,000	140,000

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
CAPITAL PLAN

								Summary Of Funding Over The Five Year Plan										
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Parks, Trails and Park Facilities																		
40		Baseball Dugout Replacement	42,000	14,000	14,000	14,000	-	-									14,000	
2		Off Leash Dog Park	17,500	17,500	-	-	-	-										
58	2019	Replace greenhouse	200,000	-	10,000	190,000	-	-	-	-	-	-	-	-	-	200,000		
65	2019	Skate Park LED Lighting Upgrade	25,000	-	25,000	-	-	-	-	-	-	-	-	-	-	25,000		
17		Stan Clarke Park Mural Rehab	15,000	15,000	-	-	-	-	-	-	-	-	15,000	-	-	-		
6		Tantalus Road Bike Lane	26,379	26,379	-	-	-	-	-	-	-	-	-	26,379	-	-		
46		Tourism access/Trailhead Improvements	100,000	50,000	50,000	-	-	-	-	-	-	-	-	-	45,540	54,460	27,230	
59	2019	Water Fill Stations	100,000	-	100,000	-	-	-	-	-	-	-	-	-	-	100,000		
45		DCC P4 - Dentville community park	150,000	150,000	-				-	-	-	-	57,277	-	68,310	24,413	24,413	
									-	-	-	-	72,277	26,379	113,850	403,873	65,643	
									675,879	272,879	199,000	204,000	-	-				
									-	-	-	-	72,277	26,379	113,850	403,873	65,643	
Total Recreation, Parks and Trails			\$ 4,165,129	\$ 697,009	\$ 1,639,000	\$ 856,000	\$ 500,000	\$ 470,000	\$ 95,950	\$ 115,000	\$ 73,180	\$ 1,890,000	\$ 72,277	\$ 26,379	\$ 113,850	\$ 1,715,873	\$ 205,643	
Public Health - Cemetery																		
57	2019	Cemetery Over Excavation	65,000	-	20,000	20,000	25,000		-	-	-	-	-	-	-	65,000		
Total Public Health - Cemetery			\$ 65,000	\$ -	\$ 20,000	\$ 20,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ -	
Total General Fund			\$ 60,152,183	\$ 17,452,426	\$ 13,698,940	\$ 10,161,500	\$ 9,225,000	\$ 8,335,000	\$ 1,144,889	\$ 335,000	\$ 2,277,912	\$ 14,672,994	\$ 4,673,903	\$ 20,847,709	\$ 1,867,140	\$ 12,993,819	\$ 1,678,143	
Solid Waste Utility																		
1		Landfill Fire Camera	10,000	10,000	-	-	-	-	-	-	-	-	-	-	-	10,000	10,000	
2	2019	Landfill Gas Capture and Flare	1,350,000	-	100,000	1,250,000	-	-	-	-	-	1,350,000	-	-	-	-		
3		Landfill Vertical Expansion	6,257,048	2,408,130	1,386,414	-	-	-	-	-	3,794,544	-	-	-	-	-		
Total Solid Waste Utility			\$ 7,617,048	\$ 2,418,130	\$ 1,486,414	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ 3,794,544	\$ 1,350,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
Water Utility																		
4	CFWD	Annual PRV Replacement	360,000	250,000	-	-	110,000	-	175,000	-	-	-	-	-	-	185,000	75,000	
5	ANNUAL	Annual Watermain Replacement	5,613,058	1,100,000	1,100,000	2,100,000	2,100,000	2,100,000	-	-	-	4,000,000	-	-	-	4,500,000	500,000	
NEW	CFWD	DCC W6 - GOVERNMENT ROAD-WATERMAIN	320,000	113,058	-				-	-	-	-	-	-	113,058	-		
6	CFWD	Water Distribution System Flow Meters	30,000	30,000	-	-	-	-	30,000	-	-	-	-	-	-	-		
7	CFWD	Water Meter Installations	1,710,524	766,167	-	-	-	-	-	-	500,000	-	-	16,167	-	250,000	250,000	
8	CFWD	Well Protection Implementation	350,000	50,000	300,000				125,000	-	-	-	225,000	-	-	-		
9		Water Connections		80,000	80,000	80,000	80,000	80,000	-	-	-	-	-	400,000	-	-		
10		Powerhouse Springs - Well 3 Replacement	200,000	200,000	-				-	-	-	-	-	-	-	200,000	200,000	

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
CAPITAL PLAN

								Summary Of Funding Over The Five Year Plan									
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11		DCC W11B - New Blind Channel PRV	200,000	200,000	-	-			-	-	-	-	-	-	148,500	51,500	51,500
12		DCC W15 - New Reservoir	3,219,000	150,000	3,069,000	-			-	-	-	-	32,190	-	3,186,810	-	
13	2019	DCC - W11a - Decommission Logger's Lane/High School PRV's	86,000	-	86,000				-	-	-	-	-	-	85,140	860	
NEW		Fire Hydrant Installation	95,313	34,755	30,000	-	-	-	4,755	-	-	-	-	-	-	60,000	30,000
Total Water Utility			\$ 12,183,895	\$ 2,973,980	\$ 4,665,000	\$ 2,180,000	\$ 2,290,000	\$ 2,180,000	\$ 334,755	\$ -	\$ 500,000	\$ 4,000,000	\$ 257,190	\$ 416,167	\$ 3,533,508	\$ 5,247,360	\$ 1,106,500
Sewer Utility																	
14	ANNUAL	Annual Sewer Replacement and Rehabilitation	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-	-	-	4,000,000	-
15		Sewer Connections		25,000	25,000	25,000	25,000	25,000	-	-	-	-	-	125,000	-	-	
16		Fall Arrest Upgrades	30,000	10,000	10,000	10,000	-	-	-	-	-	-	-	-	-	30,000	10,000
17	2019	Fencing for Centennial Way Lift Station (Moved to 2019)	5,000	-	5,000	-	-	-	-	-	-	-	-	-	-	5,000	-
18		SCADA Hardware Replacement Budget	180,000	30,000	30,000	30,000	30,000	30,000	-	-	-	-	-	-	-	150,000	30,000
19		SCADA Radio Replacement	80,000	40,000	40,000	-	-	-	-	-	-	-	-	-	-	80,000	40,000
20	CFWD	Sewer Lift Station Reconstruction - Buckley Lift Station	1,030,000	1,018,500	-	-	-	-	918,500	-	-	-	-	-	-	100,000	100,000
21	CFWD	Wastewater Treatment Plan Electrical/SCADA Upgrades	272,206	25,000	-	-	-	-	25,000	-	-	-	-	-	-	-	
22		DCC S2 - WWTP - Upsize for Furture Growth	5,700,000	1,200,000	375,000	2,425,000	1,700,000	-	-	-	-	-	-	-	3,611,520	2,088,480	439,680
NEW	2021	DCC S3 - Government Road Sewer Upgrade	1,100,000				1,100,000		-	-	-	-	-	-	-	1,100,000	
NEW	2019	DCC S9 - Tantalus - Garibaldi Way to Chiefview	450,000		450,000				-	-	-	-	-	-	-	450,000	
NEW	2019	DCC S13 - Pemberton Ave Trunk Replacement	1,500,000		1,500,000				-	-	-	-	-	-	-	1,500,000	
23	CFWD	Wastewater Treatment Plant Upgrade Bar Screens	620,000	761,225	-	-	-	-	561,225	-	-	-	-	-	-	200,000	200,000
NEW	CFWD	WWTP ODOUR MONITORING SYSTEM	72,712	16,665					16,665	-	-	-	-	-	-	-	
24	CFWD	DCC Project - S8 & S-10 - Chiefview and Tantalus Rd sewer upgrade	1,500,000	1,449,295	-	-	-	-	14,493	-	-	-	-	-	1,434,802	-	
NEW	CFWD	DCC S2 WWTP OLDER BIOREACTOR UPGRADE	1,100,000	165,000	935,000				60,456	-	-	-	-	-	696,960	342,584	
NEW	CFWD	SEWER MAIN RIGHT OF WAY	20,000	17,980					17,980	-	-	-	-	-	-	-	
NEW	CFWD	GENERATOR UNIT 9377 699 VOLT - CFWD 2015	75,000	5,056					5,056	-	-	-	-	-	-	-	
NEW		WWTP exterior lighting upgrades	17,000	17,000	-				-	-	-	-	-	-	-	17,000	17,000
NEW		WWTP Emergency Repairs(Jan 2018)	200,000	200,000	-				-	-	-	-	200,000	-	-	-	
NEW		Multi-functional Heavy Truck	325,000	-	325,000	-	-	-	-	-	-	-	325,000	-	-	-	
Total Sewer Utility			\$ 19,276,918	\$ 5,980,721	\$ 4,695,000	\$ 3,490,000	\$ 3,855,000	\$ 1,055,000	\$ 2,619,375	\$ -	\$ -	\$ -	\$ 525,000	\$ 125,000	\$ 5,743,282	\$ 10,063,064	\$ 836,680
TOTAL ALL DISTRICT FUNDS			\$ 99,230,044	\$ 28,825,257	\$ 24,545,354	\$ 17,081,500	\$ 15,370,000	\$ 11,570,000	\$ 4,099,019	\$ 335,000	\$ 6,572,456	\$ 20,022,994	\$ 5,456,093	\$ 21,388,876	\$ 11,143,930	\$ 28,314,243	\$ 3,631,323

DISTRICT OF SQUAMISH
2018-2022 FINANCIAL PLAN
CAPITAL PLAN

									Summary Of Funding Over The Five Year Plan									
Ref	Project		Total Cost	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget	Accum Surplus or Provision	Short Term Borrowing	Approved Borrowing	New Borrowing	Reserve	Grants & Other (Dev Front End)	DCC	Fund From Revenue	2018 Fund From Operating	
SQUAMISH OCEANFRONT																		
			Total Cost	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget	Provision	Borrowing	Borrowing	New Borrowing	Reserve	Grants & Other	Contribution	Revenue	Operating	
Roads																		
9	CFWD	SODC - R-20 - Peninsula Main Road - Arterial Standard	8,200,000	2,900,000	250,000	1,650,000	600,000		-	-	-	2,515,137	-	-	2,884,863	-		
33	CFWD	SODC - DCC D-15 - Peninsula Shared Stormwater Mains	526,500	526,500													455	
									-	-	-	-	-	-	-	-		
			8,726,500	3,426,500	250,000	1,650,000	600,000	-	-	-	-	2,515,137	-	-	2,884,863	-	455	
Parks																		
66		SODC - DCC - P-12 Oceanfront Park	2,400,000	-	-	500,000	1,900,000		-	-	-	-	-	-	2,400,000	-		
32		SODC - DCC P-17 - Oceanfront Boardwalk A & B	925,000	185,000	-	740,000			-	-	-	-	-	-	424,427	500,573	100,115	
			3,325,000	185,000	-	1,240,000	1,900,000	-	-	-	-	-	-	-	2,824,427	500,573	100,115	
Total General Fund			12,051,500	3,611,500	250,000	2,890,000	2,500,000	-	-	-	-	2,515,137	-	-	5,709,290	500,573	100,570	
Water																		
26	CFWD	SODC - DCC - W16 - Peninsula Watermain Connection - Galbraith Avenue	461,000	461,000	-				1,521	-	-	-	-	-	456,390	3,089	3,089	
27		SODC - DCC W-17 Peninsula Watermain Connection - Cattermole Creek	685,000	685,000		-	-	-	-	-	-	-	-	-	678,150	6,850	6,850	
28	CFWD	SODC DCC - W19 Peninsula Road B Watermain	427,819	427,819	-	-	-	-	4,278	-	-	-	-	-	423,541	-		
				-					-	-	-	-	-	-	-	-		
			1,573,819	1,573,819	-	-	-	-	5,799	-	-	-	-	-	1,558,081	9,939	9,939	
Sewer																		
29	CFWD	SODC DCC S22 Vancouver Street Collector	1,980,733	1,933,460					19,335	-	-	-	-	-	1,914,125	-		
					-				-	-	-	-	-	-	-	-		
			1,980,733	1,933,460	-	-	-	-	19,335	-	-	-	-	-	1,914,125	-	-	
TOTAL SQUAMISH OCEANFRONT			15,606,052	7,118,779	250,000	2,890,000	2,500,000	-	25,134	-	-	2,515,137	-	-	9,181,496	510,512	110,509	